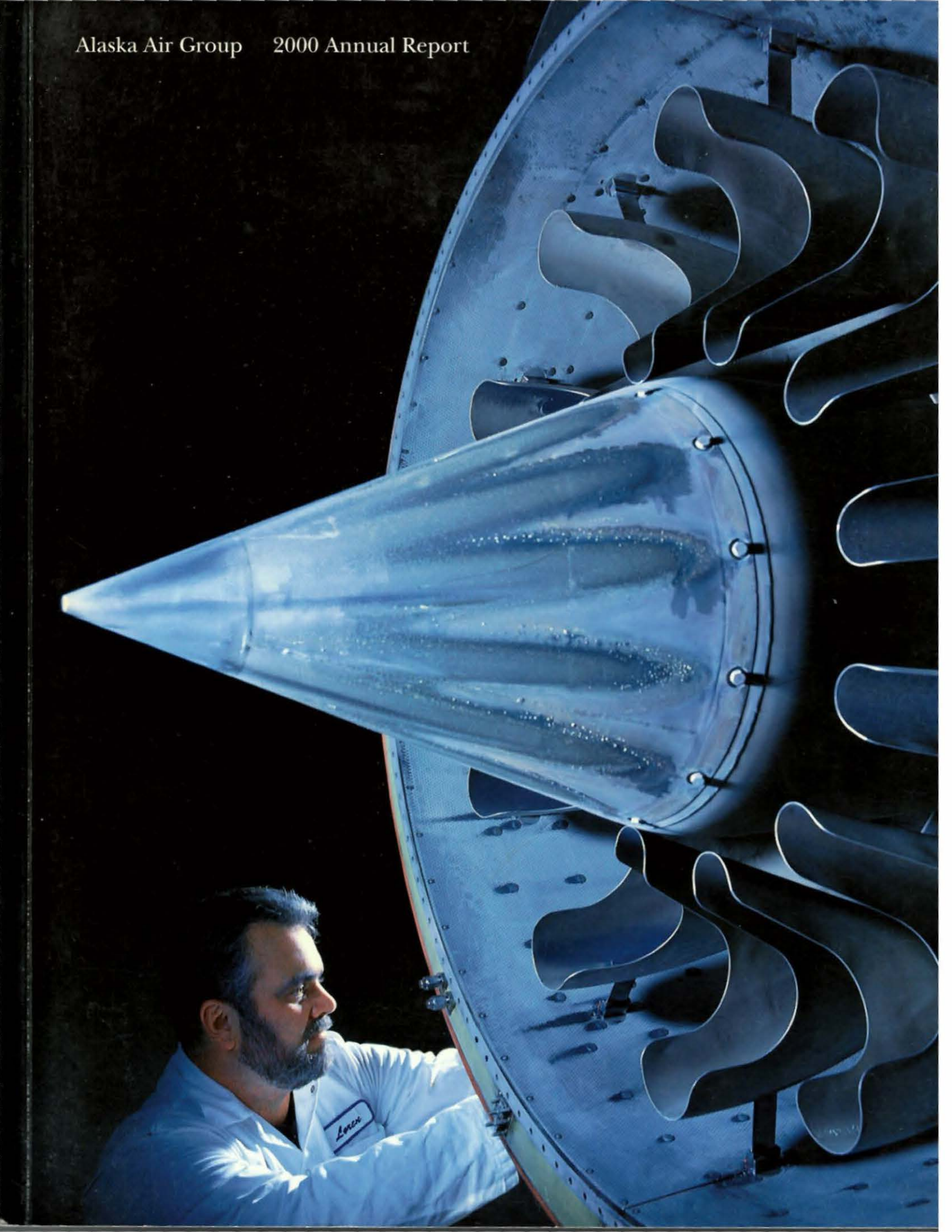
Alaska Air Group 2000 Annual Report



Alaska Air Group Directors

John F. Kelly, *age 56*
Chairman, President & CEO
Alaska Air Group

William S. Ayer, *age 46*
President & COO
Alaska Airlines

Ronald F. Cosgrave, *age 69*
Executive Manager
ANP, LLC
& Chairman Emeritus
Alaska Airlines

Mary Jane Fate, *age 67*
General Manager of
family business

Bruce R. Kennedy, *age 62*
Chairman Emeritus
Alaska Air Group

R. Marc Langland, *age 59*
Chairman, President & CEO
Northrim Bank

Byron I. Mallott, *age 57*
President
First Alaskans Foundation

John V. Rindlaub, *age 56*
President
Bank of America, Northwest

J. Kenneth Thompson, *age 49*
Chairman & CEO
Pacific Rim Leadership
Development

Richard A. Wien, *age 65*
Chairman & CEO
Florcraft, Inc.

BOARD COMMITTEE ASSIGNMENTS:

Audit:
Byron I. Mallott, Chairman
John V. Rindlaub
Richard A. Wien

Compensation:
R. Marc Langland, Chairman
Mary Jane Fate
Richard A. Wien
J. Kenneth Thompson

Executive:
Bruce R. Kennedy, Chairman
Ronald F. Cosgrave
John F. Kelly
R. Marc Langland

Nominating:
Bruce R. Kennedy, Chairman
Ronald F. Cosgrave
R. Marc Langland

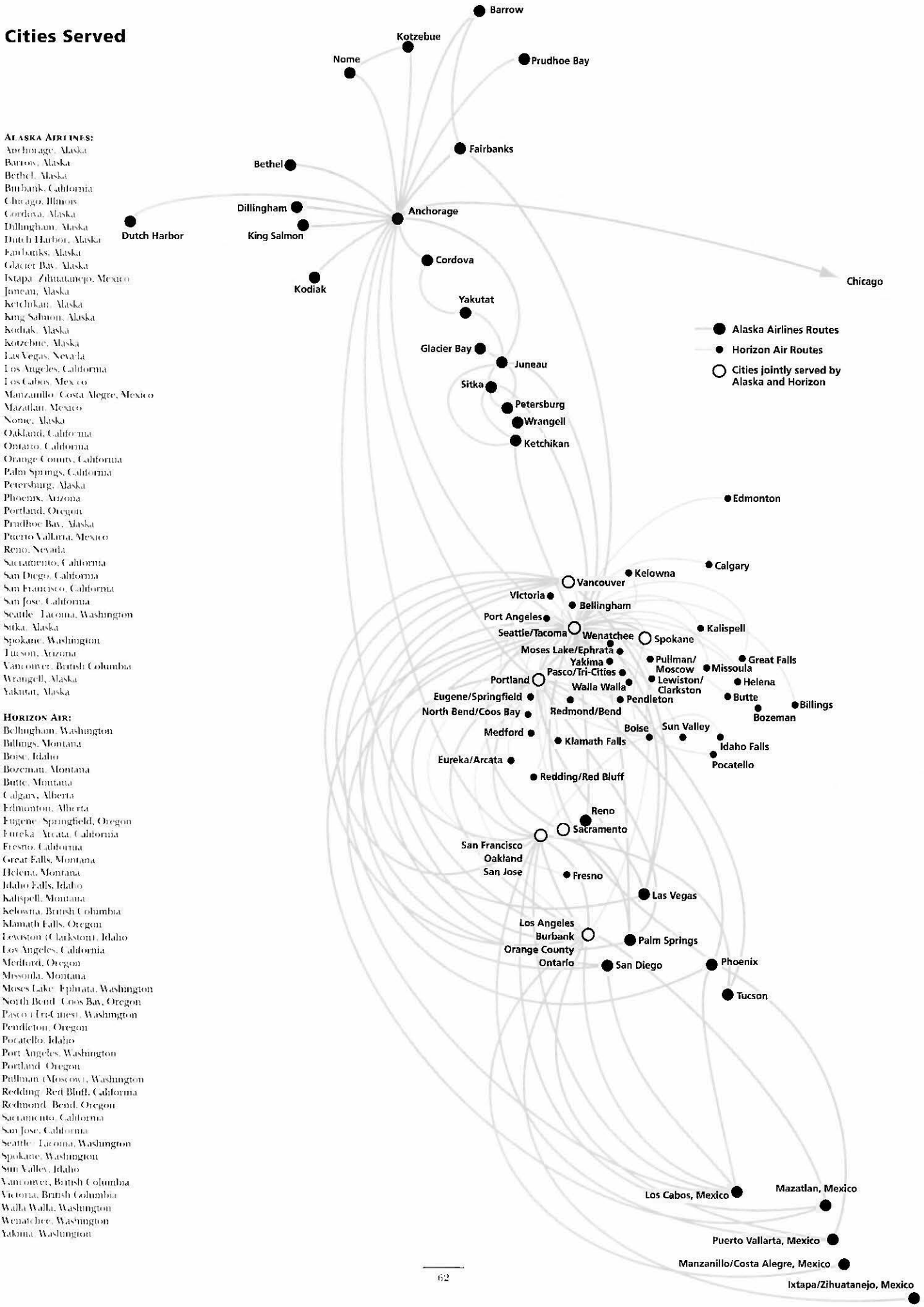
Safety:
Richard A. Wien, Chairman
J. Kenneth Thompson



Sitting from left:
Bruce R. Kennedy
John F. Kelly
Ronald F. Cosgrave

Standing from left:
J. Kenneth Thompson
Byron I. Mallott
William S. Ayer
Mary Jane Fate
Richard A. Wien
John V. Rindlaub
R. Marc Langland

Cities Served



Alaska Airlines:
Anchorage, Alaska
Barrow, Alaska
Bethel, Alaska
Burbank, California
Chicago, Illinois
Cordova, Alaska
Dillingham, Alaska
Dutch Harbor, Alaska
Fairbanks, Alaska
Glacier Bay, Alaska
Ixtapa/Zihuatanejo, Mexico
Juneau, Alaska
Ketchikan, Alaska
King Salmon, Alaska
Kodiak, Alaska
Kotzebue, Alaska
Las Vegas, Nevada
Los Angeles, California
Los Cabos, Mexico
Manzanillo/Costa Alegre, Mexico
Mazatlan, Mexico
Nome, Alaska
Oakland, California
Ontario, California
Orange County, California
Palm Springs, California
Petersburg, Alaska
Phoenix, Arizona
Portland, Oregon
Prudhoe Bay, Alaska
Puerto Vallarta, Mexico
Reno, Nevada
Sacramento, California
San Diego, California
San Francisco, California
San Jose, California
Seattle/Tacoma, Washington
Sitka, Alaska
Spokane, Washington
Tucson, Arizona
Vancouver, British Columbia
Wrangell, Alaska
Yakutat, Alaska

Horizon Air:
Bellingham, Washington
Billings, Montana
Boise, Idaho
Bozeman, Montana
Butte, Montana
Calgary, Alberta
Edmonton, Alberta
Eugene/Springfield, Oregon
Eureka/Arcata, California
Fresno, California
Great Falls, Montana
Helena, Montana
Idaho Falls, Idaho
Kalispell, Montana
Kelowna, British Columbia
Klamath Falls, Oregon
Lewiston/Clarkston, Idaho
Los Angeles, California
Medford, Oregon
Missoula, Montana
Moses Lake/Ephrata, Washington
North Bend/Coos Bay, Oregon
Pasco/Tri-Cities, Washington
Pendleton, Oregon
Pocatello, Idaho
Port Angeles, Washington
Portland, Oregon
Pullman/Moscow, Washington
Redding/Red Bluff, California
Redmond/Bend, Oregon
Sacramento, California
San Jose, California
Seattle/Tacoma, Washington
Spokane, Washington
Sun Valley, Idaho
Vancouver, British Columbia
Victoria, British Columbia
Walla Walla, Washington
Wenatchee, Washington
Yakima, Washington