THE EXECUTIVE BUDGET IN RELATION TO GOVERNMENTAL ACCOUNTING

"THE SINEWS OF WAR"—AND PEACE!

HARVEY S. CHASE, C.P.A., S.B.
Formerly Vice President of the American Institute of Accountants

La Salle Extension University
Chicago

HU-344

THE ORGANIZATION OF INDUSTRY AND ITS UNDERLYING PRINCIPLES

1. The Function of Industry

To supply our economic wants
Necessitated by maladjustment between our wants and nature
Problem met by:
- a) producing economic goods
- b) changing our wants
- c) decreasing our wants

2. The Evolution of Industrial Organization

Its forms:
- a) Primitive household economy
- b) Local and territorial economy
- c) National economy
- d) International economy

Its basis:
- a) Division of labor
- b) Specialization of natural resources
- c) Exchange of goods and services

Its results:
- a) Increased interdependence
- b) Increased complexity of organization
- c) Better satisfaction of wants

3. Conditions Determining the Productive Power of Industry

A. The agents of production defined:
- Natural resources
- Labor
- Capital
- Organization - business management

B. Conditions affecting the productive power of each agent:
- a) Natural resources:
  - Amount, quality, accessibility
  - The law of diminishing returns
- b) Labor:
  - Quality - intelligence, physique, morality, efficiency
  - Quantity - birth-rate and death-rate
    - The Malthusian law
    - Emigration and immigration
- c) Capital:
  - Quantity depends on savable fund and saving
  - Efficiency depends on form of capital goods
    - The law of increasing returns
- d) Business organization:
  - Quality depends on individual ability
    - The law of proportionality of the agents of production
  - Our present organization individualistic
  - The state as a factor in organization

C. Exchange, trade, and commerce:
A part of the process of production
Based on specialization and division of labor
Result a form of co-operation
a) Freedom of exchange the economic ideal for the world
The law of comparative costs
b) Obstacles to freedom of exchange:
1) Natural obstacles
Difficulties of transportation
Lessened by roads, canals, railways, steamships, etc.
Difficulties of communication
Lessened by printing, post-office, telegraph, telephone, etc.
Medium and standard of exchange
Lessened by money, credit institutions, etc.
2) Artificial obstacles
Within a nation
Between nations
Restrictions on free movement of labor
Restrictions on free movement of capital
Restrictions on free movement of commodities
Tariff laws
Other factors

ECONOMIC DEVELOPMENT DURING THE NINETEENTH CENTURY

1. The Rise of Modern Capitalistic Industry
A. Machinery
Made possible by science and invention
Its functions as a labor-saving device
Results in large-scale production
B. Widening of the markets
Necessary for large-scale production
Secured by better facilities for transportation and communication
C. Some consequences
The growing use of the corporation
Increased intensity of competition
Within a nation
Between nations, dumping
Spread of industrial combinations and trusts
Some effects upon labor
Dependence on capital
Monotony and risks of work
Growth of labor organizations
2. Economic Development of the World Outside of Europe
A. Causes
Growth of population. Immigration
Need of food supplies and raw materials
Opportunities for capital investment
Desire for markets for manufactured goods
B. Some results
Growth of international trade
Tendency toward world-economy and national interdependence
International economic rivalry
In commerce
In capital investments
Peaceful economic penetration
Imperialism and colonial rivalries

DODGE SALES & ENGINEERING COMPANY
Distributor *of* the Products *of*
Dodge Manufacturing Company
and
Dodge Steel Pulley Corporation
MISHAWAKA, INDIANA

BULLETIN
To Sales Offices and Jobbers

As of July 5th, 1918

Number 1

Change in Iron and Steel Situation

War Industries Board Recognizes Jobber as Essential in War Work

The situation in iron and steel, as affecting jobbers' stocks, is now more favorable since the War Industries Board has recognized the jobber as an essential factor in the distribution of iron and steel products for war work.

Not Necessary to Report all Sales

We are assured of a supply of iron and steel for the manufacture of pulleys and transmission appliances required by the Government departments, and those engaged in work essential to the winning of the war, and jobbers supplying these requirements will have their stocks replenished to normal proportions so far as possible without the necessity of reporting all such sales. Jobbers, however, will be required to give assurance to the manufacturers that these goods will be sold only for war work.

The War Industries Board authorizes the following statement:

Statement of War Industries Board

> Representatives of the Board have been in conference with representatives of jobbers in hardware, machinery and kindred lines. Fifty or more men from all branches of the trade were present representing all the large organizations in the trade, large individual concerns, and some affiliated lines. The trade pledged full and hearty co-operation with whatever the Board might request. Specific suggestions were volunteered by the trade for directing the flow of their stocks into essential uses.

COMMITTEE ON PUBLIC INFORMATION

DIVISION OF FOUR MINUTE MEN

SEPT. 12TH, 1918

4 MINUTE MEN 4

10 JACKSON PLACE
WASHINGTON, D. C.

BULLETIN No. 39

(For use from Sept. 28th to Oct. 19th, 1918)

Fourth Liberty Loan

WASHINGTON
GOVERNMENT PRINTING OFFICE
1918

Address, "Why People Get Cockeyed Ideas--and What Executives Can Do About It," given at the November meeting of the Office Management Association of Chicago, Wednesday Evening, November 16, 1938, by Dr. Donald A. Laird, Director Psychological Laboratory, Colgate University.

DR. DONALD A. LAIRD: Your President told you I developed the first method for restoring cadaverous specimens to their natural coloring. You office managers will be expecially interested in an interesting little story in connection with the development of the work on restoring cadaverous specimens to natural coloring.

I recall at the Philadelphia meeting I showed motion pictures of experiments in which we had tested a group of young men after they had eaten a big meal at noon, and again after eating a skimpy meal at noon. All during that experiment, I was chuckling just a little bit to myself, wondering how these twelve healthy masculine Colgate men whom we used as our experimental subjects would have enjoyed their meal if they had known they were eating off of the table on which we made our dissection the summer before.

President Hagedorn raised an important question, too, that the executives wonder about the cockeyed ideas in people, and people wonder about the cockeyed ideas executives get, and people wonder whether executives are people.

It reminds me a little bit of the old situation many of you are familiar with, of the old Quaker and his wife. He said, "Methinks, Mary, most folks is queer but me and thee--and sometimes I think thee is a bit queer."

Then, going back before the days of the Quakers, Queen Victoria's Bishops had a meeting. They were presenting a petition to Her Majesty, the Queen. They had agreed on the main point, and the committee had gone out to draft the final form. When they returned and started to read it, the opening sentence brought a murmur of protest. It was as follows: "We, her Majesty's bishops, humbly aware of our own imperfections--". One big fat one jumped up and said, "I take objection to that. I know Bishop Pifflesniff and all the others have imperfections, but I see none in myself, and I refuse to sign it." So they had to change it, and it received unanimous acclaim. It read, "We are humbly aware of each others's imperfections--."

Well, that is a situation. Here, tonight, you are going to find out about someone else, so be at ease, and you are not going to find out too much about yourself--I hope. Human as you all are, I am sure, however, you do not go to the extreme of the spoiled motherless daughter of a millionaire who was recently taken to a psychologist. This spoiled daughter led a very checkered career and she was not yet 25 years old. She had lived with a Chinese laundry man, with a negro boxer, with dope fiends, and

"Des Plaines Institute Echo"

Issued by The Institute Delegates
In behalf of a "Greater Des Plaines"

Volume 1, Number 1 Des Plaines Camp Grounds, Ill. Saturday, July 23, 1921

GREETINGS FROM THE FACULTY.

**

Dear Instituters:

The Faculty for 1921 Salute you.

We acknowledge with assurance of high appreciation and great gratitude the Compliment paid us by your invitation to be your leaders in this first Institute for Employed Young People.

Considering the numbers enrolled our classes have been large. Our work has been a delight. The general features of study and play have had hearty response and co-operation.

We congratulate the Institute on its fine business management and the unlooked for enrollment and great success of this first year.

We have been pioneering together but without hardship. This splendid beginning assures a fine future.

The Epworth League in a real sense had its origin on these grounds. Henry Date and others of blessed memory worked more wisely than they knew. We remind you that the First League Institute ever called assembled on these grounds under the leadership of Secretary Randall, and now together we have proven the need and possibilities for employed Young People in connection with the work of our Church in a great City.

Again we are making History. All Hail the new day.

H. V. Holt,
Guy L Moore

Wm C. Goddard
Ralph E. Browns
H. Clifford Northcott
Miriam Brown
Una M. Hayner
Francis H. Camp

There are Leaguers Gathered.
(Tune "There are Smiles"

There are Leaguers gathered here together,
There are Leaguers tooting up their songs,
There are smiles upon their happy faces
And they have been all week long
They are gathered here for Institute week,
They are cheering here with all their might
And the people here think Instituters,
Always are and will be right.

Yell!

Rick-a-jicka, rick-a-jicka
rick-a-jicka boom
Rick-a-jicka, rick-a-jicka
rick-a-jicka boom
Whoop-La-la, Whoop-rah-rah
Des Plaines Institute
Ziss boom bah!

--

At a meeting held on Thursday evening it was decided to issue a paper expressing the sentiment of the Delegates regarding Des Plaines, a report of the classes, the General Hour and the Reacreational features, Institute Gossip, and any other items that may prove of interest to the Delegates and friends, and for the purpose of boosting for a "Greater Institute" at Des Plaines on next year.

This paper was to be issued in large enough quantity to furnish each delegate with a copy and an extra copy or two for friends. In order to defray the expense of getting out the issue it was decided to charge a nominal fee of five cents for each copy.

The Registrar, Mr. Northcott and the Editor, H. Wuethrich decided the paper should be called "Des Plaines Institute Echo".

Selection was also made from among those present to act as reporters for the various classes. The reports are given below.

The New Dawn to the Old Testament.

The class on the Old Testament under the leadership of Prof. Leslie E. Fuller has had a very good time learning about Orientalism. To many it was a new awakening, as Prof. Fuller's way of teaching cannot be beat.

Those attending will never forget the size of Palestine, the bridge of Asia; That the Hebrew language does not contain any words such as drown, swim and seaport, due to the location in which the writers of the Bible were, on the edge of a desert.

Many folks feel like they would like to see the Orient, now that they have a clear vision of why the chief favors his guest with the best piece of bread or meat. The ancient form of Duty Bond.

The writer is briefly outlining an account of the course the way it was given, and is rather sorry that time and space will not permit a more complete account of the same.

The Bedouin or Desertman has a hard time compared to us, as he only gets meat once in six months. His principal food is milk, mostly camel or mare's milk, or Ghea, a very poor grade of butter.

It is tough to be born a girl in that country as they are not wanted, and are often left to die and be buried in jars under coner stones of buildings. Boys are wanted, as every boy means another warrior. The wars are frequent in the Orient. Nearly every spring and fall tribes walk for 100 to 250 miles to attach another tribe to take away camels, etc. and carry out their teaching of an eye for an eye and a tooth for a tooth.

The Immovable East has not changed since the time of Abraham. The Shepherd has his small flock of sheep, approximately 25, As the flock is small he is able to name each, and knows their habits to a letter.

Again the poor girls have a hard time, for those who are allowed to live when they are born have to go thru a so-called King's Week, or rather Bethrothal Week, when all her garments are carried on long sticks,being displayed to the entire village in a parade in which she takes a part. During the week the Bride and Groom-elect sit in their little throne and are entertained by athletic stunts, sword dances, etc. The pressing of coin on the Bride's forehead and then letting it drop, so that it falls into the sleeve of her garment which has s slit in it for the main purpose of catching the coin, is rather peculiar, as it is not a gift but a loan. The final day she dances and performs in a circle of men only to display her musckles and ability to work, carry large vessels of water on her head, etc.

The knowledge gained as to the meaning of rod and staff, still waters, etc., as mentioned in the 23rd Psalm are worth a lot to a Bible student, and so that this great class can spread this teaching over our district it may be well if you would have your chapter delegate who attended the class tell some time during League hour what he or she learned.

Oh, for more light. Such as we received in this class.

Harry B. Laning.

THE NEW TESTAMENT CLASS

The New Testament class has been studying the book of Hebrews under the able instructor, Rev. W. C. Godden. This class has been very well attended and a most unusual interest has been shown. The book used in the class was "Two Letters for You," by Ebert.

The following are some of the outstanding features of the epistle:
The epistle to the Hebrews is the most eloquent writing in the Bible; the author of which is unknown. It is a letter of encouragement written to strenghten their faith; telling them of Christ's and Christianity's superiority. Christ is superior to prophets, angels, Moses and Aaron because he is the SON of God, not only the servant of God as are the others. Christ is our high priest, he made one sacrifice, his own life, for us that our sin might be forgiven. For by one offering he hath perfected forever them that are sanctified. We no longer need a high priest to make intercession for us. Christianity knows no inaccessable holy place, for thru Christ we can draw nigh unto God himself.

Lillian Shogren.

(Second Period of Study)

EVANGELISM.

If we had received nothing more at this Institute than Dr. Holt's talks on Personal Evangelism it would have been worth while.

Our first study was a general talk and discussion as to why every Leaguer was personally responsible for this work, recalling to our memory the Bible narative how Andrew won his brother Peter to Christ.

Then we took up the question as to what there was in our lives that might keep us from doing personal work. This brought out some very frank confessions from several members of the class. Some of the characteristics essential to success in personal work were as follows:

(1) A personal experience of Christ as our Saviour.
(2) Fervent prayer.
(3) Some knowledge of the Scriptures.

Our next discussion took up the difficulties which might prevent those we are trying to win- from accepting Christ, such as; Indifference, ignorance of God's plan of Salvation, fear, etc.

In our next discussion Dr. Holt outlined the plans for a "Win My Chum" campaign, and I am sure that if these directions are followed success will be assured.

Attendance at this class has made us feel very deeply our responsibility toward those in our Epworth Leagues who are in mental agreement with Christianity, but who have none of the fire or enthusiasm for its Founder.

God helping us, we are going to be witnesses for Him in our Chapters, at school, at work and at play.

Douglas B. Anderson.

MISSION STUDY CLASS.

Under the leadership of Mr. Francis E. Case the Mission Study Class has been using the book "John Wesley, Jr." written by Dan B. Brummitt as text book. This book is the story of a young man, whose name is John Wesley Farwell, Jr. or better known as J.W., living in the small town of Delafield. J.W. has been brought up in a good Methodist family and his minister, Rev. Walter Drury, decides J.W. is the boy on whom he is going to try an experiment.

The purpose of the book is to bring to the reader's mind an idea of what our church is doing in its many lines of activity.

In the first chapter we find J.W. with some of his friends at an Epworth League Institute. Here J.W. is awakened and begins to realize what a wonderful work the church is doing through its Home and Foreign Missionary Boards. J.W. also decides that his Christian life work is to make an honest living, doing all he can to make religion count at home.

The second evening the class discussed whether the church should put its money into their own denominational colleges or whether they should build Wesley Foundations at the State Universities. We also learned how the Board of Education loans money to students who need help and who are preparing for Christian lifework.

Probably the most interesting discussion was the Negro question, which is a problem we find in most all cities today, as well as the problem of the alien within our doors.

Are we ready to take them in as our brothers and extend to them the hand of friendliness and followship? This is the question that confronts each one as he completes the study of this book.

Irene Carlson

JUNIOR LEAGUE CLASS WORK.

Everyone here at Des Plaines Institute admires Miss Miriam Brown with her happy spirit. The same happy spirit was felt in her classes too and her class work reflected it in the attention shown.

We learned that the aim of the Junior League was to bring our boys and girls to realize that they should consecrate their lives to the Master. The devotional meetings are held so as to enlighten the Juniors in regard to the word of God and His willingness to help them if they will only believe in and trust Him. Having learned to believe in Christ as true christians they will want to become members of His church.

Owing to the fact that we retain things longer if all of our senses are used to help us remember things, we learned that posters, scrap books and essays

will help to emphasize this.

Juniors never forget Christ's command, "Go ye into all the world and preach the gospel to every creature." Mark 16-15.

We begin our mission work at home by helping those around us first. Then we study about our cousing across the sea and try our best to help them to become acquainted with Jesus and His followers. We do this by supporting some boy or girl at school or by sending boxes containing pretty cards, needles, paper and pencils, etc., Best of all we pray for them and feel that unity and power in prayer.

A subject which has not always seemed so important was emphasized greatly. The Hymns sung by our juniors should be fitting to the meeting at which it is sung and not merely sung because you want the boys and girls to have something to do.

All wide-awake boys and girls are active. The best way to serve is by doing. So the Superintendent of the Junior League should never forget that it is the meeting of the juniors. In order that this may be carried out we were told of several games to play which would teach them something as as keep them interested. Such games as: Bible Base Ball, Word hunt, Memory work drill, Bible characters and various others, all of which are very interesting.

The two big things for superintendents not to do,according to Miss Brown, are "Do not worry and do not scold."

Eva Hammerberg.

SUNDAY SCHOOL METHODS CLASS.

***

In the Sunday School Methods Class, under the instruction of Mrs. Hayner, A Standard Methodist Episcopal Sunday School was discussed.

Its aim is to win very available member of the community to the Sunday School; and to win the members of the Sunday School to Christ and the church; to instruct and train them for intelligent and effective Christian living.

The most effective means by which this can be accomplished is trhough graded organization, whereby the natural groupings of members is considered according to age, interest and capacity. The recognized division is as follows:

(1) Under 4 years - Cradle Roll
(2) 4-5 Beginners.
(3) 6-8 Primary.
(4) 9-11 Junior.
(5) 12-14 Intermediate
(6) 15-17 Senior
(7) 18-24 Young People
(8) 25-up Adult.

Each Department meets in its own separate room for the Sunday School session, and conducts, in a manner suitable for the individual Department the program for the morning. It is very essential that the groups meet separately for the opening service as it is this worship that cultivates the sense of the presence of God and builds Christian character.

In the older Departments, from the Intermediate up, it is the best methed to have the entire program, with the exception of the lesson, planned and managed by the members of the departments, with suggestions and helpful hints from the counselor. The problem of keeping young people in the church has been solved by giving each one something to do and allowing them to conduct the services.

It is also very inportant that graded instruction be given, including graded lesson and graded methods of instruction. At least fifty per cent of the teachers and officers should be graduates of an approved training course.

Other points fully as inportant for a well organized and active Sunday School are; continuous evangelism, graded service activities, organization for systematic missionary instruction and giving and regular church attendance.

THE GENERAL HOUR.

On Tuesday night, the first night of the Institute, the General Hour was taken up by the members of the Faculty. Each member remembered some 'story' and then gave their expressions of gladness and a welcome to the Institute Delegates. Dr. H. V. Holt, Dean of the Institute, made us all feel perfectly at home and says the singing was fine.

On Wednesday evening Rev. W. C. Godden, Instructor in New Testament was introduced and gave an expression of fellowship that made us feel 'at home'. Dr. Holt gave the address of the evening, giving some of the history of Des Plaines Camp Ground and the organization of the Epworth League and the first Institute.

Dan B. Brummitt, Editor of our Epworth Herald, gave a very interesting and stirring message about "The Background" of the League. Those who were fortunate enough to be present at the meeting will never forget some of the lessons learned from Mr. Brummitt's address.

Dr. Soper gave the address on Friday night. His message was 'Admonitions of an old man to a young man". Our Instituters say 'He was dandy' and when they say that it's enough said.

On Saturday evening the Camp Fire. Well, if the Institute is forgotten, the date is forgotten, etc. then there will still linger with us the dying embers and the inspiration of the Camp Fire.

We have enjoyed the General Hour from start to finish; only wish there were more of them.

H.W. (He works)

--

THE RECREATIONAL HOUR.

"The Grand March" of "Popularity" came to a pause -- "The Ridiculous Handkerchief" had appeared on the scene to prepare everyone for "Nigarepolska". There was practised target slapping between "New York and Boston". However this soon lead to the "Danger Signal" and it was necessary to cool down with a pleasant "Good Evening" said in, yes indeed, quite a "foreign aid."

Yes, those games had effect upon the morale of the Institooters. Even we young folks learned to "Follow Our Neighbor" without any thought of gossiping comment, except that one just naturally had to change "Hiram and Mirandy" into "Andy and Minn". "Oh, Minn"! "Yes, Andy", SOOOO sweetly! Oh boy! made you feel like a million dollars!

No reference to gossip, of course, but talk about girls being particular about their clothes! You should have seen some of our Institute boys object to joining in the "Sparrows' Quarrel". It is too bad this game never got past the semi-finals stage - one circle had a champion heavy-weight that would have cleared the field of competition in no time. This isn't gossip either, but when it comes to a "Drunkard's Race", girls aren't always quite as "dizzy" as some folks accuse, and I scarcely know hoe to picture the actions of the boys - the fact that they were so quickly conspicuously dizzy might be due from a general tendency or it might be caused from the extreme unusualness of rapid revolution. They've gotten us quite puzzled. We can't determine which is the true cause.

And why all this ridiculous talk? Probably to show you that some folks are hopeless (that has reference to the talker and not the talked-about) and although you cannot find out about the writer, that writer found out several things about Des Plaines Institooters; these young folks are not these "piety-stricken" kind of folk. They have some qualities that merit applause. They are whole-hearted christians and everybody knows it. They are genuine good sports, too. It is in the play hours of people's lives that one finds out where the biggest and the finest and the broadest minds are. The little person is always found out in play- he writhes and turns and twists visibly and audibly when things do not suit him. He may even quit the game - and if one cannot smile when things go wrong at play time, how on earth are they going to keep sweet when Christ sends them the trouble they ask for when they pray "Lord, make me a better christian - make my character

more and more like thine"?

The Institooters join in extending a vote of thanks to Mr. Ralph E. Browns who so patiently directed our "surplus energies".

(A member of Congress Park League, who didn't want to sign her name. Now guess, boys.) Editor.

THE MORNING WATCH.

"I hate to get up. I hate to get up. I hate to get up in the morning. That bugle sounds orful early in the morning but some awake in time for the service. The studies of The Parables of Opportunities, the Shepherd Psalm, The Sower, the Joyous Life were suggestive of large fields of service in the Kingdom. The service was well attended and the half hour was well spent. We went from the morning watch to breakfast and the day's work with better relish than the poor, sleepy heads who kidded themselves by trying to get the other forty winks.

Some folks can't sing the "Star Spangled Banner" because they never see the "Dawn's early light."

Jennie Lind.

While these sheets were being printed we could hear the noise of the boys in the ball game between the Campers and the Institooters. The score was two to one in favor of the Institooters. Pretty close game, eh?

The remainder of the time spent today, and tomorrow - especially the Life Service" are being looked to with great anticipations. We shall all be sorry when 'It's time to go home'.

And then the Surprise of the evening. Yes, the Editor was let into the secret. We'll enjoy ourselves, Campers, and THANK YOU! That's all we are permitted to insert, for fear of giving away the surprise! But the Leaguers will know soon enough.

Now - for an interuption for a few minutes, to see the stunts.

Say, Boy! Some stunts. But space is too limited to give details.

Go ahead, clear the way,
Yea, Leaguers,
Des Plaines Institute is here to stay.

Slappety Whang, Clappety Bang, We're the bunch who cheered and sang,
And we're not through yelling yet, we'll yell till doomsday you can bet,
We're here to show goodnatured fight, We work all day and study at night
Now on our name we'll let a light light, WE'RE DESPLAINES INSTITOOTERS, That's right.

--o--

INSTITUTE SCANDALS

LOST - Our Swedish District President some time between ten and twelve o'clock on Friday evening - Oh, Where?

It isn't very often that a District is fortunate enough to have an Officer, whose personality is so complicated that not even a Professor "can meet her" all at once. The Swedish District Cabinet boasts of such a personality at the head of their third department, WHO can be met "all at once?"

PERSONAL: Behrends and Martens want to know who rang that curfew bell at 5:20 A.M.

Some ministers' daughters like coffee and some like peanuts.

MARGARET DINGLE -- W H Y I S A C U R F E W ??? !

Where was Western District on Wednesday night during the mission class debate?

FOUND - A blonde hair on Cliff W's hat. Owner may have same by calling for and identifying same at Austin Swedish M. E. League House.

We notice that the Swedish District cannot get along without their coffee parties even at Des Plaines.

What's her name, Herb? You know - the one with the bobbed hair.

Art Johnson says love is a wonderful thing -

Why did the Austin Swedish League forget to invite the five most important Swedes on the grounds to their coffee party Friday night?

Jumping at Conclusions - Visitors at M. S. from Western District wish to state that Western's not going down the pike and thank Southern District for their so-called cordial reception at M. S. on Tuesday night.

Inez Bloomquist likes to see her name in print. So here it is. We hope she is happy.

H. Wuthrich - he works!

Take notice that Mr. Douglas Anderson Swedish District President and famous "woman hater" is always surrounded by innumerable girls. How come? ? ?

Judge not that ye be not judged. With what measure ye mete, so shall ye also be measured - was the general theme of the Epworth League lesson last Sunday night. How often a message like that runs off of our minds like water off a duck's back. It seems almost impossible for the average person to live up to that motto, but it is the duty of the christian to at least find out the circumstances which resulted in the actions they are judging and not put too much stress on the circumstantial evidence.
I wonder why the Southern District did not investigate the circumstances which resulted in the seeming peculiar behavior of the Western District members of the Mission Class on Wednesday evening rather than accept the reasons the circumstantial evidence seemed to imply? - A Western District Delegate.

Hey, Western! Why did your Mission Study Class members offer some explanation. We failed to see them on Thursday also. We thought perhaps you did not like our Company, especially when we saw you leaving the Swedish Chapel in a body on Thursday. But if appearances are deceiving, BEG PARDON!

What do you think of Calumet Sub-district's dog?

All of these sick folks - wonder if it could be the water!

Lights out when the bell rings - as though one needed light on the subject to make some noise!

Inbetween classes - why not a fifteen minute intermission? Prof. Johnson.

We want to see it on paper so we can keep it - "Every sinner is somebody's Bible" - Thank you, Mr. Holt.

Some day I'm going to murder that bugler - some day you're going to find him GONE -

INQUIRY - Would the Business Management consider accepting for payment any expense accounts for shoe polish and shoe shines? That's what drives a fellow to bankruptcy!

Yes, some are always trying to take the joy out of life. Can't see a joke without casting reflections about ones religious experiences. We suppose some will be very caustic in their remarks when they read these items of "Scandal, but just smile, and you'll keep sweet.

Oh, it isn't any trouble just to S-M-I-L-E,
Oh, it isn't any trouble just to S-M-I-L-E,
And if there's any trouble it will vanish like a bubble
If we only take the trouble just to S-M-I-L-E .

EDITORIAL: Some one has said there are only three kinds of people in this world. The Pesximist; the Optomist, and the Peptomist. The Pesimist says it can't be done. The Optomist says 'It looks good, and thinks it can be done", but the Peptomist thinks it can be done, and then goes and does it. Then there is another kind - they don't want to do a thing; they don't want anyone else to do it either - He's a shirker. Let's have more PEPTOMISTS in our League this year.

This Employed Young Peoples Institute would never have been held if it were not for the fact that those in charge were PEPTOMISTS. Let's help them 'put it over' better and greater next year. Some satisfaction, isn't it, Moore & Northcott.

As stated in another section of this issue the price fixed for a copy of the "Des Plaines Institute Echo" is five cents. If there is a surplus after paying the expenses connected with it it will be used to defray the expense of a scholarship for the Lake Geneva Institute. If additional copies are wanted they will be mailed to your address anywhere for the five cents, plus two cents for postage. Address, the "Des Plaines Institute Echo", 11044 Prospect Avenue, Chicago, Ill.

We are sure that the "Echo" will be good enough for any report of the Institute activities at any Epworth League meeting.